# Health Organisation and Planning

## Prof. Antonio Giulio de Belvis; Prof. Andrea Cambieri

***COURSE AIMS AND INTENDED LEARNING OUTCOMES***

The most important principle on which health systems are based is to direct the available resources to meet the health needs of the population, according to criteria of efficacy, efficiency, appropriateness and equity. This principle shapes health organisations, increasingly "organisations of health", as they are social entities involved in structured, planned and coordinated activities for the satisfaction of these needs. This principle lies at the basis of the Health Organisation and Planning Course, which aims to describe the organisation of health systems (exploring in depth the planning function and the allocation of the different resource categories to promote, maintain and recover the population's state of health) and the organisation of health services.

At the end of the course, students will be able to:

- recognise organisational methods and socio-health management and planning tools in Italy, compared with other OECD countries, including in light of the changes that have occurred in recent years;

- illustrate the principles, normative bases and main evolutionary passages of socio-health planning modalities at various decisional levels;

- present the tools that support the planning and organisation available to operators and companies in the health field.

- apply their knowledge and understanding in a way that demonstrates a professional approach.

***COURSE CONTENT***

The course is divided into four parts.

1. System models and their contextualisation within socio-economic evolution: the Bismarck Model, the Beveridge Model, the Free Market Model, the National Insurance Model, and the Shemashko Model, mixed models;
2. The functions and architecture of a health system, including a detailed look at the National Health System;
3. Socio-health planning at national and regional level through the analysis of institutional (formalised and non-formalised) health planning tools. Sector plans: National Plan on Chronicity, National Prevention Plan, National Oncological Plan, National Recovery Plan.
4. The organisation of health services in Italy, divided into three macro-areas:
	1. District. Primary care and the role of the GP/PLS (Free Choice Paediatrician)/MCA (Continuous Care Doctor); Socio-health integration and hospital-territory integration
	2. Prevention and health promotion departments in the community
	3. Hospital. Types of hospital facilities

Health planning on a corporate level:

* Prerequisites for health planning at the hospital level: the epidemiological function of reading needs, hospital information systems and the Health Report.
	+ The institutional tools of health planning at the territorial level: the PAT (Territorial Implementation Plan) and PAL (Local Implementation Plan)
	+ Strategic planning and management control: definition and principles (outlines); operational planning and control: principles and methods (outlines)
1. Management innovation applied to the organisation of the Local Health Unit and the Hospital:
	1. Innovative management tools: disease management, lean management, clinical governance and clinical care pathways, hospital management for intensive care and complex care.

***READING LIST***

Lecturer's teaching material available on Blackboard.

Preferred texts:

- de Belvis AG, Meregaglia M, Morsella A, Adduci A, Perilli A, Cascini F, Solipaca A, Fattore G, Ricciardi W, Maresso A, Scarpetti G. Italy: Health system review. Health Systems in Transition, 2022; 24(4): pp.i–203;

- Damiani G, Ricciardi W, Specchia ML. Manuale di Programmazione e Organizzazione Sanitaria. Idelson – Gnocchi, Napoli. IV Edizione 2021.

Material for in-depth study:

* Il Patto per la salute per gli anni 2019-2021. Available at: <http://www.statoregioni.it/media/2334/p-8-csr-rep-n-209-18dic2019.pdf>
* Piano Nazionale Cronicità: <http://www.salute.gov.it/portale/temi/p2_6.jsp?lingua=italiano&id=4654&area=programmazioneSanitariaLea&menu=vuoto>.

***TEACHING METHOD***

During the course, seminars and tutorials will be held on the assessment of needs and the demand for care, and on planning and management tools at the Local Health Unit and Hospital level.

Alternating lectures, classroom tutorials and the discussion of case studies.

The exam syllabus for students includes:

- the textbooks indicated in the reading list;

- the lecturer's slides made available on the Blackboard platform.

***ASSESSMENT METHOD AND CRITERIA***

Interim tests are not foreseen.

Assessment, which will be global and refers to the entire course, will be based on:

* Assessment of the oral presentation of group work (1/3 of the overall assessment);
* Final written test consisting of open-ended questions/exercises (2/3 of the overall assessment).

All elements of the assessment are expressed out of 30.

*Students not attending lectures*

Single written exam covering the entire course syllabus.

***NOTES AND PREREQUISITES***

There are no prerequisites for participation in the Course.

Students are required to regularly attend and actively participate in the tutorials and case discussions.

Use of the Blackboard IT platform is envisaged for activities such as distribution of materials, communication with students, delivery of any documents, and communication of marks.

Further information can be found on the lecturer's webpage at http://docenti.unicatt.it/web/searchByName.do?language=ENG, or on the Faculty notice board